

AUSTRALIAN LAND & CATTLE COMPANY

Australian Land & Cattle Company (ALCCO) was incorporated in Western Australia in 1969 by Jack Miller Fletcher and Carey Crutcher, after extensive research to engage in irrigation farming, ranching, feedlotting of cattle and export marketing. With property over 6,700 square miles, and comprising of several stations, the heart of its program was the Camballin Irrigation Farm along the Fitzroy River.

The Managing Director, Jack Fletcher was born in Texas in 1925. He wrote two books; Texas Jack's Australian outback dream: a pioneering investment journal, and To dam or be damned: the mighty Fitzroy River.

Sources: 7733A/12, 7733A/14

private archives manuscript note (MN2816; ACC 7733A, 8899A)

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SUMMARY OF CLASSES		
CORRESPONDENCE	MINUTE BOOKS	
FINANCIAL AND LEGAL DOCUMENTS	PLANS	
FILES	PROSPECTUS AND REPORTS	

Acc. No.	DESCRIPTION
	CORRESPONDENCE
8899A/BOX 1	1956-1973, Professional and business correspondence related to Agricon; 1966, Memorandum from Morrow and Fletcher recounting Anna Plains project and administration of Dunham and Fitzroy; 1966, Letters of reference for Jack Miller Fletcher, one not dated; 1966-1974, Business and professional correspondence related to Agricon; 1968, Letter to Carey Crutcher regarding Mitsui (Japanese company) and Camballin (property); 1969-1983, Personal and business correspondence of Jack Miller Fletcher; 1969-1974, Book of letters to State and Federal politicians and government officials; 1970-1971, Correspondence and expense reports between Jack Miller Fletcher and Phillips Perera from International Liquidities Incorporated; 1971, Memoranda regarding Inkata feed yard; 1973-1974, Correspondence related to negotiations with the Shah of Iran
	FINANCIAL AND LEGAL DOCUMENTS
8899A/BOX 2	1969-1977, Review of Operations: Physical and Financial, Australian Land and Cattle Company; 1970, Preliminary United States Prospectus for 20000 options (expiring 4 August 1974) and 20000 ordinary shares in Australian Land and Cattle Company; 1970, Preliminary United States Prospectus for 13500 units in Australian Land and Cattle Company; 1970-1977, Inkata feed yard construction figures and feed costs; 1971, Sales figures and notes regarding 1971 meat season; 1977-1983, Sales figures, agreements and planning related to Camballin property; 1977, Australian Land and Cattle Company Limited and its subsidiary companies financial statements; 1979, Australian Land and Cattle Company Limited financial statements; 1980, Invoice and packing list for shipment of farming equipment; 1968-1981, Legal documents related to Jack Miller Fletcher's marriages; 1980-1984, Legal documents pertaining to Agricon and related companies; 1984, Legal documents related to court case between Jon & Jeff Fletcher and Kevin Meyer with Kimberley Pastoral Company

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	FILES
7733A/BOX 1	1976, Preliminary agreement between AZL International Corporation (AZLI) and Australian Land & Cattle Company Limited (ALCCO); 1980, Indexed volume marked "Camballin Farms Limited, The Northern Developments Pty Ltd. Aetna Life and Casualty Company Partnership and \$13,300,000 term loan to Camballin Farms"; 1980 – 1985, relates to proposal to acquire Liveringa Station and Camballin Farms
7733A/BOX 2	1965 – 1966, fish protein; 1990 valuation reports for Wallal Downs; 1971, report "Under Ground Water Resources ALCCO Ltd; 1973, report "Australian Land and Cattle Co Ltd, Groundwater Availability and Water Bore Specifications Camballin Area, Kimberley WA"; 1971, Company Report for Australian Land & Cattle Company; 1976, correspondence relating to Australian Land & Cattle Company; 1970, mailing directory; 1991, report sent to Minister for Finance & Economic Development regarding the failure of ALCCO/Camballin Farms; 1964, "General Report on Lands of The West Kimberley Area, WA" with map, signed by Jack Fletcher, notated; 1969 – 2003, visitors' book; 2003, Third Marine Division 49 th Annual Reunion booklet; photograph of Jim Berlin, General Farm Manager, John Schrunk, Agricultural Engineer, 1973, newspaper cutting relating to Mr Ned Delower, manager of Kimberley Downs Station
7733A/BOX 3	1967 – 1970, Agricultural Consultants International Incorporated, Certificate of Registration, share certificates, Certificate of Incorporation, Certificate of Amendment, stock purchase agreement, minutes, by-laws; folder marked "Historical data of individuals in chapters 1 to 15, Texas Jack's Australian Outback Dream: a Pioneering Investment Journal", folder marked "Historical data of individuals in chapters 16 to 26 Texas Jack's Australian Outback Dream: a Pioneering Investment Journal"; file relating to <i>To dam or be damned</i> , with photographs, the ALCCO logo
7733A/BOX 4.1- 4.9	1964-1972. Jack Fletcher diaries, monthly diaries leather-bound as yearly, "Executive memory jogger" and "Jack M. Fletcher" embossed on fronts. Diaries include inserts hand-written notes, copies of letters, newspaper clippings, receipts, 1964 includes head-shoulder photographs of young boys (Jack Fletcher's sons?). 1965 also includes two-spiral bound notebooks 4.1. Diary, 1964 – 4.2. Diary, 1965, also two spiral bound notebooks, titled,
7733A/BOX 5.1- 5.7	"Linkletter assignment diary 1965. 1st visit to Australia" – 4.3. Diary, 1966 – 4.4. Diary, 1967 – 4.5. Diary, 1968 – 4.6. Diary, 1969 – 4.7. Diary, 1970 – 4.8. Diary, 1971 – 4.9. Diary, 1972 1973 – 1978. Jack Fletcher monthly diaries leather-bound as yearly, "Executive
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	memory jogger" and "Jack M. Fletcher" embossed on fronts. Diaries include inserts hand-written notes, copies of letters, newspaper clippings, receipts 5.1. Diary, 1973 – 5.2. Diary, 1974 – 5.3. Diary, 1975 – 5.4. Diary. 1976 – 5.5. Diary, 1977 – 5.6. Diary, 1978 – 5.7. Diary, 1979
7733A/BOX 6	1980-1982; 1983-1985. Jack Fletcher diaries. Monthly diaries, bundled into individual years. 6.1. Diaries, 1980 – 6.2. Diaries, 1981
7733A/BOX 7	Alphabetical file marked "ALCCO/OZ Book supporting data" including resume for Jack Fletcher; accompanying information for alphabetical file including map of Liveringa project, data file on Leopold, Yeeda and Broome, West Australian Cattle Co information memorandum; information booklet "Agricon, State of Bahrain – dedicated to Arab food security", management Jack Fletcher, p 9; information booklet "Agricon, Agricultural Consultants Internacional Inc"; Yarrawonga Agricultural and Irrigation Supplies; 1965/68, report of Jack Fletcher's trip to Australia to develop ranch program for investors headed by Art Linkletter; file marked "Ord"; n.d. copy of rainfall and temperature data for various stations
7733A/BOX 8	File marked "Oz book", mainly correspondence relating to the publication of <i>Texas Jack's Australian Outback Dream</i> ; 1995, information from the University of Florida, Center for Aquatic Plants sent to Jack Fletcher; information relating to aquatic plant



	management; 1964, article by Jack Fletcher published in 'Round these parts; 2003, emails relating to humanitarian/agribusiness funding prospect; 2003, R & R Plantation advertising brochure; 1989, "Water quality for agriculture" paper; 2000 – 2003, Australian Foods Co Pty Ltd - information memorandum, business plan, publications/editorials on the company, also includes information on salinity; 1980 – 1995, correspondence mainly relating to FRAB Bank International, Camballin Farms including the chronological events of Camballin Farms; "Anna Plains" Station advertising brochures
7733A/BOX 9	1975, 1982, 1983, Australian Land & Cattle Company Limited, financial statements; 1987 – 1989, correspondence relating to Jeffrey Paul Fletcher, deceased. Also includes correspondence relating to Arbitration as compensation for failure of the Camballin levee; 1999 – 2004, miscellaneous including farm enterprise budget; 1970 – 1979, projected programme of Australian Land & Cattle Company Limited; c1994, Investment Down Under Pty Ltd and reports relating to Enggano Island – Bengkulu Province, Indonesia; samples of stationery from Northern Developments Pty Ltd, Agricon, and Australian Land & Cattle Company Limited; 1994, "A proposal for the acquisition of Nita Downs Station, Western Australia, and the integration of cattle, cotton and/or vegetables in conjunction with Bodoquena Pty Ltd (est 1990)"; c 1992, advertising? folder relating to R&R Plantation; Northern Developments Pty Limited Agreement, Amendment Act no 109 of 1981; 1988, "Frontier Agronomics International – an investment proposal" relates to Mealmakers
7733A/BOX 10	1970 – 1978, relates to ALCCO, including background information; 1979 – 1988, various newspaper articles, correspondence relating to Jack Miller Fletcher versus Carey Crutcher, Crutcher – Rolfs – Cummings Incorporated, and Australian Land & Cattle Company Limited. Also includes correspondence relating to Australian Land & Cattle Company Limited and Camballin Farms flood protection levee, possible prospects for a lawsuit against the State of Western Australia, mining tenements at Willare Bridge and Windjana Gorge, and shingles leases at Fitzroy and Lennard Rivers, personal correspondence; 1970 – 1995, various newspaper articles, correspondence relating to acquisition of Camballin Farms/Liveringa Station, matter of Fletcher – ALCCO – Crutcher, Supreme Court action re Meyer, 1969 – 1971, newspaper articles relating mainly to Kimberley; 1965 – 1995, miscellaneous newspaper articles, correspondence, and reports relating mainly to the Kimberley. Also includes Camballin Farms; 1983, proposal, acquisition of Camballin Farms and Liveringa Station; 1980, Booklet "Homestead Accommodation for Camballin Farms, Camballin", Architects Deykin & Hay; War in the Pacific – a Presentation to the Fliers Club, Perth by Jack M Fletcher, Pharmacist Mate 1st Class United States Navy; one photograph marked "Tina Rose – raised 1st American flag on this island, other photographs relating to Camballin Homestead, 1981, <i>To dam or be damned: the mighty Fitzroy River</i> , and <i>Texas Jack's Australian outback dream: a pioneering investment journal</i>
7733A/BOX 11	1974, 1975, A proposal to the Kuwait Real Estate Bank, Australian Land and Cattle Company Limited; Al-Quraishi Irrigation Project, Hail, Kingdom of Saudi Arabia, 1982 development proposal. Spurcorp, Limited; 1982, Korean investment in ALCCO/Camballin Farms; 1982 correspondence from Spurcorp Limited to the Secretary General, Saemaul Undong, Seoul, Republic of Korea relating to beef and grain import requirements, preliminary agreement between the Republic of Korea and Australian Land and Cattle Company Limited; 1982, Rok Investment in ALCCO/Camballin Farms – preliminary agreement and negotiation agreement sent from Spurcorp Limited to Chairman, Korea Development Institute of Overseas Resources, Seoul; 1979, relates to construction of Levee at Camballin, 1981, copy of the Final Completion Certificate for Camballin Levee
7733A/BOX 12	Australian Land and Cattle Company Limited report "A Major cattle raising, farming and marketing enterprise in Western Australia, analysis of operations for period 1969/73"; 1983, A proposal for the establishment of halal beef exports, Australia by



	Arabian Agri-business Consultants; 1983, A proposal for the acquisition of two major Australian properties — Camballin and Liveringa Station; 1983, Arabian Agri-Business Consultants International (Agricon) concept and strategy; 1982, Fitzroy Investment Corporation, Kimberley Region, prospectus; n.d. Agricon, a brief resume; Report "Stock Feeds Pty Ltd., a subsidiary of Australian Land and Cattle Company in formation September, 2000"; Heytesbury Project Study, 1969; n.d., The Prospects of Successful Development of Ricegrowing at Liveringa, West Kimberleys, report by William Rawlings, n.d., particulars relating to Liveringa and Paradise Station, the property of Kimberley Pastoral Company Limited and the Camballin Project, the property of Northern Developments Pty Ltd; 1970, Australian Land & Cattle Company Limited memorandum prepared for use in connection with a possible offering of the securities, 1970, financial statements; n.d., history file for Liveringa, the property of the Kimberley Pastoral Company Limited; 1946, copy of Honourable Discharge from the United States Navy for Jack Miller Fletcher; 1969, Report on Inspection of Liveringa Station for ALCCO; 1968, How -Mar - Hamlet (Kilto Station); 1969, Prospectus for ALCCO; 1986, Sale of Lot 26 Durack Street, Camballin, Transferor Investment Down Under Pty Ltd, Transferee West Kimberley Aggregate & Exploration Pty Ltd; 1961, Camballin Irrigation Area, Official Opening booklet
7733A/BOX 13	1969, Registration Statement under the Securities Act of 1933 for Australian Land & Cattle Company Limited; 1982 – 2002, historical file relating to Camballin, Liveringa and Nerrima stations, includes names of employees on Camballin farms, 1982; 1950 – 1993, miscellaneous file includes correspondence, newspaper articles, photographs; Camballin Farms 1981/1982 A\$11 Million Crop Loan; 2002, Auction booklet for Balmoral Stations Pty Ltd; 1993, Memorandum, Spurcorp Limited, a proposed Western Australian Corporation Limited Partnership compiled by Investment Down Under Pty Ltd
7733A/BOX 14	1991, a synopsis of "the failure of ALCCO/Camballin Farms" in relation to the request for unallocated Crown Land for Bodoquena Pty Ltd for cotton growing, processing and marketing; 1989 – 2000, alphabetical file relating to cotton and Bodoquena Pty Ltd; 1992, A report commissioned by Bodoquena Pty Ltd relating to the Pima Cotton Project Canning Basin; 1993, relates to Bodoquena bores, irrigations systems; 1989 – 1993, Bodoquena Pty Ltd, bores, business plan, Talgarno water analysis; 1990 - 1995, Bodoquena Pty Ltd, Pima cotton, Anna Plains, native title, book labelled "minimum and maximum temperatures, humidity, heat units"; 1993, A proposal for development of a Pima ELS cotton industry in the Canning Basin
7733A/BOX 15	1963 – 1996, mainly correspondence and reports relating to establishment of cotton industry in the Kimberleys, Bodoquena Pty Ltd, Anna Plains, native title
7733A/BOX 16 7733A/BOX 17	1984, correspondence from Jack Fletcher, Agricon to Roy Hamilton, Kununurra; 1990 - 1996, Austhay, Japan hay exports; 1991 – 1994; mainly correspondence relating to purchase of property, Bodoquena Pty Ltd, cotton; n.d., Elders sales brochure/booklet relating to pastoral lease and "Springvale", "Mabel Downs", "Alice Downs" and "Texas Downs" stations, 2001, station trading accounts for above plus Lissadell, and Spring Creek; Australian Land & Cattle Company Limited, Review of operations 1969 – 1977; 1994, Deed of Joint Venture Agreement, Establishment of a Halal Abattoir and Cattle Ranch, Enggano Island, Bengkulu Province, Republic of Indonesia; 1967 – 1968, Tipperary Land Corporation – includes preliminary prospectus, and transparencies 1984, Camballin Farms feasibility study, development plan, and recommendations sent to Minister for Transport and Regional Development and the North West; 1987, Excerpts from research 1985/87 for the Business plan of International Mariculture Associates (IMA); 1922, M C Davies & Sons Limited, copy of appeal before the board, Australian Land & Cattle Company detailed analysis 1970/1978, includes rainfall analysis 1900/1978; 1981 – 1982, Papain production in the Kimberleys; 1984 – 1987, Southwest Desert Farms Incorporated, jojoba; ALCCO Pertinent Documents prepared for Carey Crutcher, May 1974



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7733A/BOX 18	The projected programme of the Australian Land & Cattle Company Limited, 1970 – 1979, a major cattle raising, farming and marketing enterprise in Western Australia programme; 1972, Loan agreements for the Australian Land & Cattle Company Limited; 1970, Certificate of Registration of Business Name for Agricultural Consultants Internacional (AGRI/CON); 1973 – 1982, file "Jack Fletcher's visas and passports"; 1970, exportation of Grain Sorghum; 1966, A proposal on the cash crop potential of a prime property situated in Pindan soils between Broome and Port Hedland
7733A/BOX 19	1961 – 1992, newspaper cuttings, correspondence, reports, financial records and organisational charts relating to various stations; a copy of a small booklet on Liveringa printed in 1912; photographs relating mostly to <i>To dam or be damned</i> , one of Camballin Farms, Christmas Day, 1978
8899A/BOX 3	Manuscript "Texas Jack Down Under" by Paul Simpson, 8 pages; Maps of Camballin farm and surrounds; 1964-1969, Maps, correspondence and reports related to plans for the Fitzroy River; 1966-1968, Documents related to Liveringa Station; 1966-1981, Press clippings, correspondence and career documentation related to various stations; 1967, Correspondence, agreements, quotes and plans related to purchase of How-Mar property, later known as Kilto; 1967-1969, Documentation related to Agricon establishment; 1968-1973, Correspondence, press clippings and brochures related to Anna Plains station; 1968-1984, Correspondence, agreements and reports related to projects in the Middle East; 1970-1994, Correspondence, press clippings, notes, agreements and plans related to various properties and projects; 1974-1981, Correspondence, maps, reports and financial documents related to Jack Miller Fletcher's work on various properties and the board of Agricon
8899A/BOX 4	1974-1984, Correspondence related to Camballin property; 1976, Supplement to National Bank of Australasia letter of November 15 1976 regarding 1976 cattle season; 1979-1982, Correspondence, notes and press clippings related to Agricon; 1979-1982, Diary extracts, sales figures and career documentation related to Camballin; 1979-1993, Reports, maps and correspondence relating to various stations; 1980-1986, Correspondence and other documentation regarding international involvement with various properties; 1980, Letter to R.A. Hamilton (Director, Office of Regional Administration and the North West) regarding review of Australian Land and Cattle Company Station Programme; 1980, Map of Northern Developments Pty Ltd proposed leasehold at Camballin; 1981-1990, Personal correspondence from daughter Ariane and friend Jack McGinnis; 1981, Correspondence from J.P. Dolan regarding investment in a Papain processing plant in northern Western Australia; 1982-1983, Correspondence related to plans for a revegetation project in the Middle East; 1990, Memorandum from Ben R. Burkholder regarding harvest of cotton at an unidentified property and history behind the harvest; 2008, Manuscript of book <i>To dam or be damned</i> , approximately 340 pages, inconsistent numbering; 1967-1968, File of original source material for book <i>To dam or be damned</i> , includes correspondence and press clippings; 1969, File of original source material for book <i>To dam or be damned</i> , includes correspondence and press clippings; 1970, File of original source material for book <i>To dam or be damned</i> , includes correspondence and press clippings
8899A/BOX 5	1971, File of original source material for book <i>To dam or be damned</i> , includes correspondence, diary extract, press clippings and draft section of book; 1972, File of original source material for book <i>To dam or be damned</i> , includes correspondence, book extract, press clippings and Jim Fletcher's trip diary; 1973-1974, File of original source material for book <i>To dam or be damned</i> , includes correspondence, book extract and press clippings; 1974, File of original source material for book <i>To dam or be damned</i> , includes reports, correspondence, book extract and press clippings; 1975, File of original source material for book <i>To dam or be damned</i> , includes reports, correspondence, press clippings and book extract; 1964-1983, Press clippings related to Camballin; 1976, Press clippings related to agricultural issues and



	Agricon projects; 1980, Press clippings on agricultural issues and Agricon projects; 1981, Press clippings on agricultural issues and Agricon projects
	MINUTE BOOKS
7733A/BOX 20	1890 – 1913, Kimberley Pastoral Company Limited (Liveringa); 1906 – 1920, M C Davies & Sons Limited minute book number 1; 1919 – 1942, Napier Downs Pastoral Company Limited minute books number 1; 1951 – 1952, Northern Developments Pt Limited (Camballin)
	PLANS
7733A/BOX 21 OSM	n.d. Hand-drawn cloth Plan of Kimberley Downs, Blina and Napier Downs Stations, Kimberley
	PROSPECTUS AND REPORTS
7733A/BOX 22	Prospectus for Fitzroy Investment Corporation Kimberley Region; n.d., Phoenix on the Fitzroy; 1955, Department of Lands & Surveys report on Central North Kimberley Region signed John Morgan, Surveyor General, 1980; 1966, Anna Plains Water Resources Report Number 1; 1969, A Major Cattle Raising, Farming and Marketing Enterprise in Western Australia, program volume 1, appendix volume 2, financial appendix volume 3 includes photographs; 1975, Australian Land and Cattle Company, An Economic Evaluation of the Proposed Development Program, January 1975, November 1975; 1979, The Present and Future Pastoral Industry of Western Australia
8899A/BOX 6	1969, Program, A Major Cattle Raising, Farming and Marketing Enterprise in Western Australia; 1972, Report, A Major Cattle Raising, Farming and Marketing Enterprise in Western Australia 1969-1972; 1973-1974, Reports on farm activity and capital items for Inkata feed yard and Camballin; 1974, Report, Analysis of Operations for period 1969/1973; 1982, Report, Economic Factors re 1982 Livestock Programme; 1983, Proposal for Australian Land and Cattle Company Livestock Project, including agreements between ALCCO and Bishop Process International Ltd.; 1984, Proposal for Production of High Fibre Fodder Cubes at Camballin Farms, Kimberleys, Western Australia; 1986, Report and background information on Anna Plains and Dunham River Pastoral Company; 1990, Status Report on Bodoquena Pty Ltd, A Pima Cotton Growing, Ginning and Marketing Company in Western Australia; 1991, Report into the failure of ALCCO/Camballin Farms addressed to Ross Field (Executive Director, Department of State Development); 1992, Proposal sent to I.F. Taylor (Minister for Finance and Economic Development) regarding establishing new cotton agribusiness in Broome region

Holdings = 4.50m

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